

Quis custodiet ipsos custodes? Who guards the guards?

RAMIRI 2 Learning Programme Amsterdam, 14-16 June 2011
Tim Wess, Cardiff University









Governance

 "Good professional governance requires the exercise of clear authority to provide the RIs management with firm direction in the sound and responsible use of institutional resources to achieve the commonly agreed goals".

 Clear and unambiguous lines of authority and responsibility.



Governance

 "Encompasses the set of structures, principles, rules and procedures through which a collaboration operates and through which decisions are made by the parties of the collaboration".

OECD report 2010.



Structure

- Council (the partners)
- Independent evaluators
- Executive board (the collaborators)
- Financial auditing/management performance.

 How do these work together what are the key factors to decision making?

Where can it go right..... wrong?



Governance of RI

- Topics to deal with......
- Stakeholders
- Scientific Advisory
- Set up/operation/shutdown/exit clauses
- Conflict resolution Power of Council
- Financial agreement/In kind



Key dates of ESRF construction

1975: meeting of a few scientists to consider the project of a European synchrotron capable of producing hard X-rays with a very great brilliance.

1984: decision to install the ESRF in Grenoble.

1988: construction begins.

1992: first electron beam in the ring and first X-ray beam in a beamline.

1994: ESRF opens.



An interactive session

 Groupings for sessions. Approx 20 people in each acting as partners formulating the agreement.

- A)Physical B) Distributed C)Virtual RIs
- Each group meets as a breakout for 1 hour

Groups have a facilitator and need a rapporteur



Types of questions

- What organisational structure(s) should be adopted prior to and then during operational phases?
- How would the location be agreed upon? Who signs?
- Under what circumstances could 'in kind' contributions be allowed?
- What rules for a partner joining or leaving?



Reporting

- Brief report on Thurs morning from each group via rapporteur
- Share discussion which parts were most challenging?
- Suggested structure post partnership and decision outcomes for lifetime of facility
- Draw out distinguishing challenges to different RI types.